

**Euro-Mediterranean Foundation of  
Support to Human Rights Defenders**  
Central Business Registration No: 28 47 85 26

**Vestergade 16, 2nd floor  
DK-1456 Copenhagen K**

**Annual Report 2017**

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## **Foundation details**

### **Foundation**

Euro-Mediterranean Foundation of Support to Human Rights Defenders  
Vestergade 16, 2<sup>nd</sup> floor  
DK-1456 Copenhagen K

Central Business Registration No: 28 47 85 26  
Registered in: Copenhagen  
Established: 26 November 2004

Phone: +45 32 64 17 12  
Fax: +45 32 64 17 02  
Internet: [www.emhrf.org](http://www.emhrf.org)

### **Board**

Driss El Yazami, President  
Christine Martha Merkel, Vice-President  
Eskil Trolle, Treasurer  
Hanny Megally  
Lynn Welchman  
Bahey Eldin Hassan  
Kamel Jendoubi  
Khémaïs Chammari  
Leila Rhiwi  
Bassma Kodmani  
Souhayr Belhassen  
Marc Schade-Poulsen

### **Management**

Anne-Sophie Schaeffer, Programme Director  
Améline Jaskowiak, Administration and Finances Director

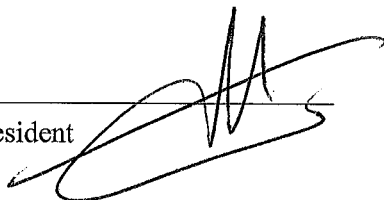
### **Auditor**

Deloitte Statsautoriseret Revisionspartnerselskab

Adopted, 27 April 2018

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Driss El Yazami, President



## Statement by Board and Management on the annual report

The Board and the Management have today considered and approved the annual report of Euro-Mediterranean Foundation of Support to Human Rights Defenders for the financial year 1 January to 31 December 2017.

The annual report is presented in accordance with the Danish Act on Foundations and Associations.

In our opinion, the financial statements give a true and fair view of the Foundation's financial position at 31 December 2017 and of the results of its operations for the financial year 1 January to 31 December 2017.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

Paris, 27 April 2018

### Board

Driss El Yazami  
President



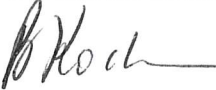
Hanny Megally



Kamel Jendoubi



Bassma Kodmani

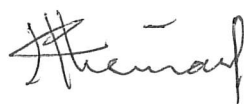


Christine Martha Merkel  
Vice-President

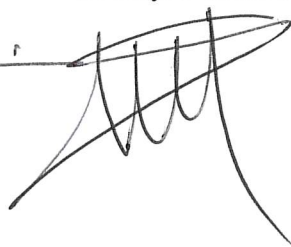
Lynn Welchman



Khémaïs Chamhari



Souhayr Belhassen



Eskil Trolle  
Treasurer

Bahey El Din Hassan



Leila Rhiwi



Marc Schade-Poulsen



### Management

Anne-Sophie Schaeffer  
Programme Director



Améline Jaskowiak  
Administration and Finances Director



## **Independent auditor's report**

### **To the Board of the Euro-Mediterranean Foundation of Support to Human Rights Defenders**

#### **Opinion**

We have audited the financial statements of the Euro-Mediterranean Foundation of Support to Human Rights Defenders for the financial year 01.01.2017 - 31.12.2017, which comprise the accounting policies, income statement, balance sheet and notes. The financial statements are prepared in accordance with generally accepted accounting principles as described in the summary of significant accounting policies.

In our opinion, the financial statements give a true and fair view of the Foundation's financial position at 31.12.2017 and of the results of its operations for the financial year 01.01.2017 - 31.12.2017 in accordance with generally accepted accounting principles as described in the summary of significant accounting policies.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the *Auditor's responsibilities for the audit of the financial statements* section of this auditor's report. We are independent of the Foundation in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **The Board and Management's responsibilities for the financial statements**

The Board and Management is responsible for the preparation of financial statements that give a true and fair view in accordance with generally accepted accounting principles as described in the summary of significant accounting policies, and for such internal control as the Board and Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board and Management is responsible for assessing the Foundation's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless the Board and Management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the

aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board and Management.
- Conclude on the appropriateness of the Board and Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events and conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Statement on the Board and Management commentary**

The Board and Management are responsible for the Board and Management commentary.

Our opinion on the financial statements does not cover the Board and Management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Board and Management commentary and, in doing so, consider whether the Board and Management commentary is materially consistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

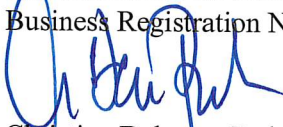
Moreover, it is our responsibility to consider whether the Board and Management commentary provide the information required under generally accepted accounting principles.

Based on the work we have performed, we conclude that the Board and Management commentary is in accordance with the financial statements and has been prepared in accordance with generally accepted accounting principles. We did not identify any material misstatement in the Board and Management commentary.

Copenhagen, 27-04-2018

**Deloitte**

Statsautoriseret Revisionspartnerselskab  
Business Registration No 33 96 35 56



Christian Dalmoose Pedersen

State-Authorised Public Accountant

Identification number (MNE) mne24730

## Board and Management commentary

In the Board and Management's opinion, all information material to the assessment of the Foundation's financial position, the results for the year and the financial development is disclosed in the financial statements and in this report.

After the balance sheet date, no significant events have occurred which are considered to have a material effect on the assessment of the financial statements.

### Main activity

The Foundation aims at supporting human rights organizations and defenders in the Euro-Mediterranean region.

The Foundation is established as a legal independent entity in Denmark and the Board, the highest authority of the Foundation, consists of an equal number of EU and non-EU-resident members who fulfil their functions on a voluntary basis.

For further description of the activities, we refer to the "Annual Activity Report" which is published on the website ([www.emhrf.org](http://www.emhrf.org)) or can be obtained at the office in Copenhagen.

### The financial development and activities during 2017

The activities of the Foundation proceeded well and its overall budget increased by 7 percent in 2017, compared to 2016. Activities and services in support of human rights defenders accounted for 78 percent of the Foundation's overall budget whereas administrative and staff expenditure was capped at 22 percent. Profit for the year amounts to EUR 0.

In the Annual Report 2016, EUR 303,263 were mistakenly reported as income from the "European Commission (NEAR), Syria" when it should have been EUR 264,994. The mistake was corrected in this Annual Report 2017 by deducting the difference of EUR 38,269 from the income reported from the "European Commission (NEAR), Syria" and increasing the income reported from the Sigrid Rausing Trust by EUR 38,269.

Following a court's ruling concerning a legal procedure undertaken against a printers' company in favour of the Foundation, compensation of EUR 25,007 was received in 2017, which outweighs the rest of the "Other" administrative expenses amounting to EUR 22,701 in the financial statement.

### The expected development

For the financial year 2018, the Board and Management expects activities to slightly increase as per decision taken at the Board meeting in April 2017. The income statement is expected to show a profit of approx. EUR 0.

The Foundation has signed new contracts for its core operations with the Sigrid Rausing Trust, the Danish Ministry of Foreign Affairs and the Open Society Foundations, and for project support from the European Commission (Libya), the Rockefeller Brothers Fund and the National Endowment for Democracy in 2018. It also still



benefits from core support from the Swedish International Development Cooperation Agency (SIDA) and from project support from the UN Interregional Crime and Justice Research Institute (UNICRI) and the European Commission (EU HRDs Mechanism and Egypt).

## **Accounting policies**

### **Basis of preparation**

This annual report has been prepared in accordance with the Danish accounting legislation, generally accepted Danish accounting principles and the provisions of the Danish Act on Foundations and Associations.

The accounting policy is unchanged compared to the previous year and done in accordance with an updated financial manual that was approved by the Board on October 27, 2017.

The annual report is presented in EUR. The Foundation has used the following rates when converting Swedish kroner (SEK) and Danish kroner (DKK) into euros (EUR):

Rate used DKK - EUR = 7.45

Rate used SEK - EUR = 10.01

### **Recognition and measurement**

Assets are recognized in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Foundation and the value of the asset can be measured reliably.

Liabilities are recognized in the balance sheet when the Foundation has a legal or constructive obligation as a result of a prior event and it is probable that future economic benefits will flow out of the Foundation and the value of the liability can be measured reliably.

Income is recognized in the income statement when earned, whereas costs are recognized by the amounts attributable to this financial year.

### **Income statement**

#### **Operating income**

Income is recognized as subsidies are received and used for the proper purpose. Subsidies are recognized when costs are recognized.

#### **Staff costs**

Staff costs comprise salaries and wages as well as social security contributions, pension contributions, etc. for the Foundation's employees.

## **Accounting policies**

### **Activities in Support of HRDs**

Expenditure of Activities in Support of HRDs comprises emergency grants and strategic grants to human right defenders and organizations, including related costs. Costs are recognized when the grant is approved by the Board of the Foundation either through electronic consultations or during Board's meetings.

### **Other expenses related to the activities**

Other expenses related to the activities include expenses for membership fees, translations, etc.

### **Administration expenses**

Administration expenses include expenses relating to the Foundation's ordinary activities, including expenses for premises, stationary and office supplies, IT support, audit fees, etc.

### **Financial income**

Financial income comprises interest income and net capital gains on foreign currency transactions.

### **Financial expenses**

Financial expenses comprise interest expenses and net capital losses on foreign currency transactions.

### **Income tax**

Tax for the year, consisting of current tax for the year, is recognized in the income statement by the portion attributable to the taxable profit for the year.

## **Balance sheet**

### **Debtors**

Receivables are measured at amortized cost, usually equaling nominal value less write-downs for bad and doubtful debts.

### **Cash**

Cash comprises bank deposits and cash in hand.

### **Provisions**

Provisions comprise reserves for future payments of grants.

### **Obligations to grantees**

Obligations to grantees do not comprise settlement amounts at the balance sheet date regarding grants not yet paid but approved by the Board.

### **Other liabilities**

Other financial liabilities are measured at amortized cost which usually corresponds to nominal value.

**Income statement for 2017**

	<u>Notes</u>	<u>2017 EUR</u>	<u>2016 EUR</u>
Subsidies taken to income	1	2,329,523	2,171,792
Support granted from provisions	6	5,000	26,789
Contribution, other		200	200
<b>Total operating income</b>		<b><u>2,334,723</u></b>	<b><u>2,176,992</u></b>
<b>Salaries</b>			
Programme Director		79,404	80,398
Regional Consultant Maghreb		26,281	25,766
Regional Coordinator Mashreq		72,462	35,833
Regional Coordinator Maghreb		22,508	21,806
Regional Coordinator Mashreq		65,618	61,831
Administration and Finances Director		78,536	71,540
Administration and Finances Officer		62,552	46,104
Regional Assistant Maghreb		15,182	11,509
Interns and students		9,286	14,044
In-house accountant / External consultant		3,124	6,506
Social charges		2,052	3,263
<b>Total salaries</b>		<b><u>437,006</u></b>	<b><u>380,169</u></b>
<b>Activities in Support of Human Rights Defenders (HRDs)</b>			
Emergency grants to HRDs		362,151	285,086
Strategic grants to HRDs		1,298,256	1,264,986
Financial costs related to grant giving		9,853	9,274
Follow-up on support to HRDs		9,740	14,558
Board meetings		52,918	37,317
Meeting with partners (incl. fundraising)		39,431	12,733
<b>Total activities in support of HRDs</b>		<b><u>1,777,349</u></b>	<b><u>1,623,951</u></b>

**Income statement for 2017**

	<u>Notes</u>	<u>2017 EUR</u>	<u>2016 EUR</u>
<b>Other Expenses/Services related to the activities</b>			
Membership fees to Foundation's networks		1,923	5,366
Temporary consultations/Researchers contributions		15,965	656
Translations		29,107	32,881
Information, publication		142	761
<b>Total other expenses/services</b>		<b>47,137</b>	<b>39,663</b>
<b>Administration</b>			
Audit		10,766	11,883
Maintenance of a secure forum and website		3,356	8,555
IT support		9,107	8,488
Rent		36,452	36,568
Office expenses and stationary		16,907	29,879
Bank fees related to administration and salaries		6,002	5,190
Others		-4,358	35,307
<b>Total administration</b>		<b>78,232</b>	<b>132,763</b>
<b>Profit before financial items</b>		<b>0</b>	<b>446</b>
Financial expenses	2	0	440
<b>Operating profit</b>		<b>0</b>	<b>6</b>
Tax		0	0
<b>Profit for the year</b>		<b>0</b>	<b>6</b>
<b>Proposed distribution of profit</b>			
Distributable capital		0	6
		<b>0</b>	<b>6</b>

**Balance sheet at 31 December 2017**

	<u>Notes</u>	<u>2017 EUR</u>	<u>2016 EUR</u>
Cash at bank, basic capital	3	41,313	41,313
<b>Restricted assets</b>		<u>41,313</u>	<u>41,313</u>
Debtors	4	239,154	333,264
Cash at bank and in hand	3	1,333,641	1,110,386
<b>Available assets</b>		<u>1,572,795</u>	<u>1,443,650</u>
<b>Assets</b>		<u>1,614,108</u>	<u>1,484,964</u>

**Balance sheet at 31 December 2017**

	<u>Notes</u>	<u>2017 EUR</u>	<u>2016 EUR</u>
Basic capital	5	41,313	41,313
Distributable capital	5	14,140	14,140
<b>Equity</b>		<u>55,453</u>	<u>55,453</u>
Provisions for grant support allocated	6	10,000	15,000
<b>Provisions</b>		<u>10,000</u>	<u>15,000</u>
Obligations to grantees		849,555	837,461
Other liabilities	7	699,101	577,049
<b>Current liabilities</b>		<u>1,548,655</u>	<u>1,414,510</u>
<b>Total liabilities</b>		<u>1,548,655</u>	<u>1,414,510</u>
<b>Equity and liabilities</b>		<u>1,614,109</u>	<u>1,484,964</u>

## Notes

	<b>2017</b> <b>EUR</b>	<b>2016</b> <b>EUR</b>
<b>1. Subsidies taken to income</b>		
Swedish International Development Cooperation Agency	318,940	803,455
Danish Ministry of Foreign Affairs	204,989	205,817
Norwegian Ministry of Foreign Affairs	0	173,563
Sigrid Rausing Trust	390,427	45,440
European Commission (EIDHR), Egypt	298,105	277,670
European Commission (NEAR), Syria	216,239	303,263
European Commission (NEAR), Libya	145,813	138,521
EU HRDs Mechanism	251,672	154,396
United Nations Interregional Crime and Justice Research Institute	329,689	0
Open Society Foundations	89,606	0
Rockefeller Brothers Fund	16,483	19,713
National Endowment for Democracy	52,187	30,646
Network for Social Change	15,373	13,718
Charities Aid Foundation	0	5,591
	<b>2,329,523</b>	<b>2,171,792</b>
<b>2. Financial expenses</b>		
Interest expenses, banks	0	222
Currency adjustments	0	218
<b>Total financial expenses</b>	<b>0</b>	<b>440</b>

## Notes

	<b>2017</b>	<b>2017</b>
	<b>EUR</b>	<b>EUR</b>
<b>3. Cash at bank and in hand</b>		
Jyske Bank A/S 8751 118812-6 (DKK)	41,313	41,313
	<b>41,313</b>	<b>41,313</b>
Jyske Bank A/S 8751 118883-7 (DKK)	107,316	44,659
Jyske Bank A/S 8751 120070-7	571,438	5,779
Jyske Bank A/S 8751 102123-8	5,283	258,136
Jyske Bank A/S 8751 103416-5	213,581	584
Jyske Bank A/S 8751 105732-3	415,022	611,995
Jyske Bank A/S 8751 110139-4	(4)	178,193
Jyske Bank A/S 8751 122150-5 (DKK)	41	41
Jyske Bank A/S 5078 116990-4 (DKK)	650	1,651
Paris Bank EUR 41020034974	16,043	4,351
PFS e-Wallet	272	0
Petty cash	3,997	4,996
	<b>1,333,641</b>	<b>1,110,386</b>
	<b>2017</b>	<b>2016</b>
	<b>EUR</b>	<b>EUR</b>
<b>4. Debtors</b>		
European Commission (Egypt)	0	108,352
European Commission (Syria)	53,111	181,594
European Commission (Libya)	23,341	802
European Commission (EU HRDs Mechanism)	91,307	26,283
Danish Ministry of Foreign Affairs	38,250	0
United Nations Interregional Crime and Justice Research Institute	5,245	0
National Endowment for Democracy	18,865	3,948
Year-end debtors	9,034	12,285
	<b>239,154</b>	<b>333,264</b>



## Notes

### 5. Equity

The movements in equity are specified as follows:

	<b>Basic capital</b>	<b>Distributable capital</b>	<b>Total capital</b>
	<b>EUR</b>	<b>EUR</b>	<b>EUR</b>
Equity at 1 January 2017	41,313	14,140	55,453
Profit for the year	0	0	0
<b>Equity at 31 December 2017</b>	<b>41,313</b>	<b>14,140</b>	<b>55,453</b>

### 6. Provisions for grant support allocated

	<b>2017</b>	<b>2016</b>
	<b>EUR</b>	<b>EUR</b>
Provisions at 1 January 2017	15,000	20,000
Support granted in 2017	-5,000	-5,000
	<b>10,000</b>	<b>15,000</b>

### 7. Other liabilities

Swedish International Development Cooperation Agency 2017-2019	402,145	306,327
European Commission (EIDHR), Egypt	2,821	0
Sigrid Rausing Trust	37,944	147,760
Rockefeller Brothers Funds	0	16,483
Open Society Foundations	163,837	0
Due income tax and social charges	8,978	6,733
Reserve holiday payment	50,648	49,615
EuroMed Rights	17,260	11,392
Audit	4,408	9,800
Others	11,010	28,939
	<b>699,101</b>	<b>577,049</b>

### Swedish International Development Cooperation Agency (2017-2019)

	<b>SEK</b>	<b>EUR</b>
Balance at 1 January 2017	3,065,062	306,327
Received from SIDA 12 December 2017	4,150,000	414,757
Spent in 2017	-3,191,263	-318,940
<b>Balance at 31 December 2017</b>	<b>4,023,793</b>	<b>402,145</b>